

March 25, 1987

Dear Mrs. Grudzinski:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

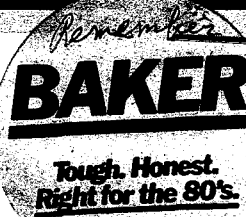
Mrs. Andrew Grudzinski  
2456 South Birch  
Denver, CO 80222

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Mrs. Andrew Grudzinski  
2456 South Birch  
DENVER, Colo. 80222  
March 7, 1987



Dear Senator Baker,  
Thank you for coming to the  
assistance of the President.

I write this with mixed  
emotions. I have been waiting for  
you to be President since 1978.

Since that time I have received  
Sixty-two letters from you.

Memories are many.  
Waiting with the campaign workers  
at a Denver hotel for you to  
stop and see us one night.  
You had to by-pass Denver  
that night --- as things were  
getting hectic for you.

Your many letters of thanks  
and words of praise to me for  
the work in your campaign.

The time I saw you in  
Fort Collins at a luncheon.

Mrs. Andrew Grudzinski  
2456 South Birch  
DENVER, Colo. 80222

We have written so many letters  
on the issues while you were in  
the Senate.

Your autographed picture has  
always been in our living room.

You are still being prayed for  
by the Marion Fathers.

Remember the fifteen year card  
you received?

By the way --- I hope you  
have been able to continue  
tennis. I remember the knee  
surgery.

I will always have  
confidence in you. Keep up  
the hard honest work you have  
always done.

We'll be watching with  
interest the next two years.

I continue to remember  
you in prayers.

Good Luck.

Sincerely,

Marcella Grudzinski

HOWARD W. CANNON, NEV., CHAIRMAN  
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CHESTER H. SMITH, CHIEF COUNSEL  
LARRY E. SMITH, MINORITY STAFF DIRECTOR

## United States Senate

COMMITTEE ON  
RULES AND ADMINISTRATION  
WASHINGTON, D.C. 20510

July 5, 1978

Mrs. Marcello Grudzinski  
2456 So. Birch  
Denver, Colorado 80222

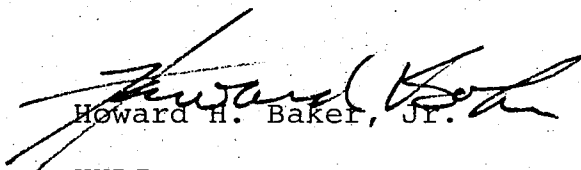
Dear Mrs. Grudzinski:

Thank you for your thoughtful letter of June 25 and for your encouragement in regard to the 1980 Presidential election.

My only commitment right now is to secure reelection to the Senate from Tennessee in 1978. Thereafter, I will have to pause and seriously evaluate my future political plans.

I am grateful for your words of confidence and support. I certainly hope to continue to merit your trust in the future, and my best wishes are with you.

Sincerely,

  
Howard H. Baker, Jr.

HHBJr:cs



# Rocky Mountain News

Founded April 23, 1859

**Ralph Looney**  
Editor

**William W. Fletcher**  
President, General Manager

"Give light and the people will find their own way."

## New chief of staff takes on job at personal cost, national gain

**W**HY would Howard Baker give up a \$1 million-a-year law practice and a chance to run for president to replace the discredited Donald Regan as chief of staff in the scandal-shaken White House?

The answer has to be a combination of old-fashioned patriotism and loyalty to the Republican Party, because the former senator from Tennessee is taking on a job for which the word "unenviable" is an understatement.

Baker will have to deal with a forgetful, lame-duck president; a first lady powerful enough to have got Regan's scalp; investigations of the Iran-Contra affair that threaten to go on indefinitely and produce more damage; a White House staff that needs rebuilding; and foreign and domestic crises that inevitably will erupt.

However, Baker has valuable attributes that Regan, an arrogant and vain Wall Street millionaire, sorely lacked. He knows his way through the political minefields, which is essential in the aftermath of the president's misguided Iran initiative. He is trusted by Congress, which was skeptical of Regan.

As a senator from 1967 to 1985 and as minority and majority leader, Baker earned a reputation for common sense

and good judgment, qualities much needed by an administration that thought it was clever to trade arms for hostages, while proclaiming "no deals with terrorists" and "no guns for the ayatollahs."

Baker had been considering a run for the 1988 GOP nomination, which he cannot do while cleaning up the White House mess and serving in effect as acting president. His departure from the field most helps Sen. Bob Dole, since they both are centrist, competent and experienced, and thus appeal to the same constituencies.

President Reagan should be grateful that Baker has signed on, but shouldn't be complacent. The sensible Tennessean can assist Reagan with sound advice, if it is accepted, but only the chief executive himself can save the rest of his term from irrelevancy. He must be more alert and less passive to succeed in putting Irangate behind him.

Though well known in Tennessee and the Congress, Baker only became a national figure during the televised Watergate hearings with his famous line: "What did the president know, and when did he know it?" Ironically, that may be the last question he would want asked of Reagan today.

# **BAKER**

October 30, 1979

Ms. Marcella Grudzinski  
2456 South Birch  
Denver, Colorado 80222

Dear Ms. Grudzinski:

Thank you very much for your support of my campaign for the presidency.

I will never forget that your commitment to my campaign came at this early stage, and I hope both the campaign and my service in the White House if that campaign is successful will prove worthy of your confidence in me.

I hope I can count on your help as the campaign progresses.

Sincerely,



Howard H. Baker, Jr.

**Tough. Honest. Right for the 80's.**

KEITH C. BAKER PRESS

**SENATOR HOWARD BAKER**

Washington, D.C.

February 14, 1980

Mrs. Marcella Grudzinski  
2456 South Birch  
Denver, Colorado 80222

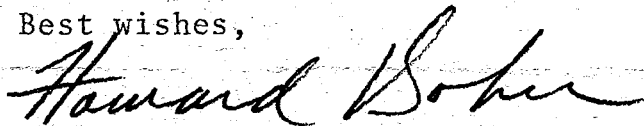
Dear Marcella:

Thank you for your most recent letters and the nice card. I apologize for the long delay since I have been in touch. My schedule of late has prohibited the prompt response I prefer.

I very much regret that I was unable to attend the meeting in Denver. I had been looking forward to the event and was disappointed to have missed the opportunity to visit with you and my other supporters in the area. Your selling your rings in order to purchase a ticket to the event meant more to me than you know--your loyalty is deeply appreciated. However, I hope you know that I would never ask anyone to do more than they are able.

Again, please accept my apologies; and I hope we will have a chance to visit again in the not-too-distant future.

Best wishes,



Howard H. Baker, Jr.

HHBJr:mrk

# United States Senate

WASHINGTON, D.C. 20510

September 23, 1983

Mrs. Andrew Grudzinski  
2456 South Birch  
Denver, Colorado 80222

Dear Mrs. Grudzinski:

Thank you for your recent encouragement and expression of support.

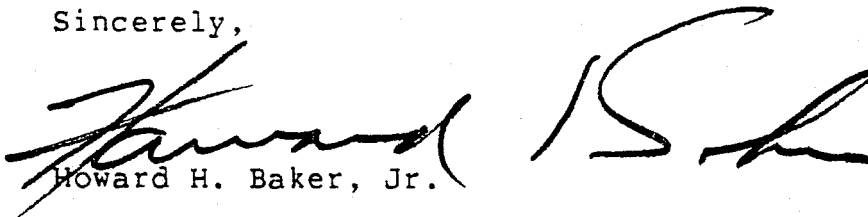
After careful consideration, I have decided not to seek election to a fourth term as a United States Senator from Tennessee. It has been the greatest honor of my life to serve the people of Tennessee in the Senate. My debt to my fellow Tennesseans is immeasurable and one I could not hope to repay no matter how long or well I might try to serve them.

It has long been my personal conviction that, for me, service in the Senate would not and should not be a lifetime career. I have often spoken of my desire to see the Congress function as a citizen legislature in which men and women from many walks of life serve for a time without severing all ties to the places and callings they are elected to represent. Acting on this belief, I have resolved to leave the Senate at the conclusion of my term in December, 1984. Until that time, I will continue to do the best I possibly can to represent my state and her people.

It is my belief and my hope that President Reagan will seek reelection in 1984. I have urged him to do so and intend to support him. However, I also intend to stay active in Republican and public affairs.

In that regard, I am hopeful our paths will cross again and I once more thank you for your thoughtfulness.

Sincerely,



Howard H. Baker, Jr.

HHBJr/spb



March 25, 1987

Dear Ms. Nason:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Ms. Winifred K. Nason  
22-1/2 Cambria Street  
Clearwater Beach, FL 33515

HHB/SW/WJB/RKS/jzfl  
HHB-1

U2  
H11B-1  
24 1/2 Cambridge St.  
Clearwater Beach  
Fla. 33516

Dear Senator Baker,

Thank you for giving up  
your plans to go into the White  
House. Your influence can't help  
being better than what has

been. It's good to know that  
there are a few statesmen  
among a horde of politicians.

Yours sincerely,

Fred W. Mason

March 25, 1987

Dear Mrs. Hollander:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mrs. Harold S. Hollander  
464 South Wayne Avenue  
Waynesboro, VA 22980

HHB/SW/WJB/RKS/jzfl  
HHB-1

HMB-1

464 South Wayne Ave.,  
Waynesboro,  
Virginia 22950  
Feb. 28, 1957

My dear Mr. Baker,

I'm so very pleased  
that you are now "in the White  
House", so to speak! I've been  
your political "fan" as a New  
York Republican voter, until I  
moved to Florida, and while living  
there for the past nine years —  
in Holly Hill. I'm so very proud  
of you, "Senator", — can't begin  
to tell you how pleased!

I came back home to my home  
town of Waynesboro after my  
husband's death. Will register  
to vote here next week — should  
as a Republican, of course. By  
the way, now again I'll be

Talking to Virginia voters  
about you, dear "Senator"  
running for the Presidency —  
happily! Please let me  
hear from you again soon?

The best of great good  
luck to you now in your  
new office. You'll be just  
what a stroke of genius — all  
this good news is!

As always,

Sincerely,  
Bessie Ellison Hollander  
(Mrs. Harold Sanford Hollander)

March 25, 1987

Dear Ms. Mullen:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Ms. Cynthia Mullen  
Apartment 2M  
1025 Hancock Street  
Quincy, MA 02169

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HHB-1



C. Mullen  
1025 Hancock Street, #2M  
Quincy, MA 02169

HHB-1

March 1, 1987

The Honorable Howard Baker  
White House  
Washington D.C.

Dear Mr. Baker,

Thank you for accepting the job  
of Chief of Staff for President Reagan.

Our country is facing a difficult  
time, with our own press assailing  
our president. I've never once heard  
a hostage family member being inter-  
viewed lately to say how much they  
appreciated the risks the President  
took to rescue the hostages. How  
quickly they abandoned him.

Your choice to work at the

White House is so generous and  
patriotic - you are one of the  
noble few who make our  
American "experiment" able to  
endure.

I hope God will bless you  
with great peace and happiness,  
and your work with success.

Thank you again,  
your fellow citizen,  
Cynthia Mullen



March 25, 1987

Dear Mr. Driscoll:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Jim Driscoll  
Erigena Group  
40 South 900 East Ten G  
Salt Lake City, UT 84102

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HHB-1

CONT. VWS / SUPPORT JOB REQ

ERIGENA GROUP

CONSULTANTS

40 SOUTH 900 EAST TEN 6

SALT LAKE CITY, UTAH 84102

801-328-1121

time-saver  
LETTER  
IN REFERENCE TO

FIRST CLASS MAIL ☐

INTER-OFFICE ☐

FOR

Howard Baker  
White House  
Washington D.C. 20500

HOW TO USE THIS

DAY/TIMER

time-saver LETTER TO SAVE TIME.

Type or write your reply in the space below. Then mail the white copy to us and keep the pink copy for your files. You'll save time and effort, and we'll have your answer much faster! Thank you.

MESSAGE

FOLD

DATE:

FOLD

HHB-1

Howard,

Congratulations to you  
the best man for the job!

Thanks for the picture & letter.

Let me know if any challenges for me?

FOLD

BY

Jim Driscoll

FOLD

REPLY

DATE:

BY

**JIM DRISCOLL**  
40 South 900 East, Ten G  
Salt Lake City, Utah 84102

Home: (801) 328-1121  
Office: (801) 355-3051

## **EDUCATIONAL BACKGROUND**

University of Buffalo - Electrical Engineering, Business Administration  
University of Houston - Post-graduate studies in Psychology and Counseling  
Southern Methodist University - Graduate School of Banking, Commercial Banking  
The Louis Allen Management Program  
Continuing Education: Numerous seminars on Management Skills, Finance, Human Potential, Communication Skills, Stress Management, Out-placement Counseling and Time Management.

## **PROFESSIONAL**

Banking: Twenty years of experience in executive management, restructuring banks and businesses  
Consultant: Human potential, finance and management

## **COMMUNITY INVOLVEMENT**

Association for Humanistic Psychology  
Ririe Woodbury Dance Company, Executive Board Member  
Chamber of Commerce, President's Club, Salt Lake City, Utah  
Association for Retarded Citizens, Director at Large  
Salt Lake Kiwanis Club  
Special Olympics, Volunteer  
Utah Governor's Club - County Platform Committee

## **COMMUNICATION SKILLS TRAINER**

Commercial Security Bank  
Utah Power & Light Company  
Valley Bank Corporation

## **GUEST LECTURER/SPEAKER**

Guest Lecturer at:  
University of Houston, Graduate School of Communications  
University of Utah, Masters of Fine Arts Program, Graduate School of Social Work  
Member of Toastmasters International  
Organized Speaker's Bureau for major state-wide function  
Appearances and presentations on Channel 5 (CBS), Salt Lake City, Utah

## **SEMINARS PRESENTED**

Communication Skills, Stress Management, Conflict Resolution, Team Building, Sales, Product Knowledge, Management Skills, Performance Evaluation and Organizational Transformation.

## **INTERESTS**

Sailing - Great Salt Lake Yacht Club  
Sport's Car Competition - Porsche Club of America  
Flying - Vallaire Flying Club

March 25, 1987

Dear Mr. Magnetto:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Anthony D. Magnetto  
4 Sheldon Avenue  
Troy, NY 12180

HHB/SW/WJB/RKS/jzfl  
HHB-1

Anthony D. Magnetto

HHB-1

March 8, 1987

Dear Sen. Baker:

My dad was a police officer for 39 years and when added to his WWII Navy service he has devoted 43 years of his life as a public servant. Like you, I have followed in my father's foot steps and am currently a Police Sergeant.

My father and I enjoy talking about government and politics and several weeks ago we were discussing the presidential candidates for 1988. We both concluded that you would be the best choice to lead America into the next decade.

When you were named Chief of Staff we felt both good and bad. Good because President Reagan and our Country need you now at this very critical time. Bad because you have ruled out a run for the presidency in 1988.

I wondered how you could give up the possibility of a 1988 run for the Presidency. Then I recalled what you had written in the dedication of your book, No Margin for Error, to your family:

"By precept and example they inculcated in me the firm and lasting belief that politics is an honorable undertaking and that public service is among the highest calling open to members of the human society."

In closing let me say that I hope you reconsider in time for '92. This country needs unselfish public

Anthony D. Magnetto

Servants who respect the political process and  
are intimately aware of how the legislative and  
executive branches of government work together to  
govern effectively.

I wish you good luck and may God bless you.

Sincerely,

Anthony D. Magnetto

March 25, 1987

Dear Mr. Carowitz:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Michael Carowitz  
Phi Alpha Delta Law Fraternity  
Campbell Chapter  
University of Michigan Law School  
Ann Arbor, MI 48104

HHB/SW/WJB/RKS/jzf1  
HHB-1





**Phi Alpha Delta Law Fraternity,  
International**

CAMPBELL CHAPTER  
UNIVERSITY OF MICHIGAN LAW SCHOOL  
ANN ARBOR, MICHIGAN 48104

March 16, 1987

Dear Senator Baker,

I would like to congratulate you on your recent appointment  
as President Reagan's Chief of Staff. I am elated at your  
good fortune!

I have long been a fan of yours, Senator Baker. I know  
that you are the right man for this very tough job.  
Good luck.

Again, please accept my congratulations and good wishes!

Sincerely yours,

Michael Carowitz

Michael Carowitz

President,

Campbell Chapter, P.A.D.

Naivare Boker  
Chief of Staff  
The White House

116-1  
Dear Mr. Boker,

Correspondence on your position is  
sketchy still. I want you stay where you are  
in position you will help this administration  
to see the President at our persons. President Reagan  
is so fond of him and I am sure he will be  
helping me.

My wife I want to thank you for your  
the executive set in case you see why you  
don't and you go down to the President in 1981.  
All the same and I'll be sure to see  
you to see to it and we will continue to  
the County and the President has a man of your  
experience in that of the President being more  
than ever.

I have known to you the position  
on our terms and I'll be sure to see  
administration to see the President and the  
country.

I have known to you the position  
on our terms and I'll be sure to see  
administration to see the President and the  
country.

My wife I want to thank you for your  
the executive set in case you see why you  
don't and you go down to the President in 1981.  
All the same and I'll be sure to see  
you to see to it and we will continue to  
the County and the President has a man of your  
experience in that of the President being more  
than ever.

Sincerely,

Donald Clark

Donald

1981 January 17  
Dear Mr. Boker

March 25, 1987

Dear Ms. Clark:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Ms. Glenda Clark  
Apartment A  
1828 Leland Street  
North Charleston, SC 29405

HHB/SW/WJB/RKS/jzfl  
HHB-1

March 25, 1987

Dear Mr. Mayle:

Thank you for your kind message. I appreciate your warm words of support and confidence.

With best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Carl L. Mayle  
166 Northwest 96th Street  
Miami Shores, FL 33150

HHB/SW/WJB/RKS/jzf1  
HHB-1



*You will be  
very busy but  
Have your Secy*

CARL L. MAYLE

*Let me know you  
rec'd letter*

Phone 757-6670

166 N. W. 96th Street  
Miami Shores, Fla.

*2-28-87*



SUPPORT  
7 Feb 28, 1987  
CARL L. MAYLE  
166 N. W. 96th Street  
Miami Shores, Florida 33150

Dear Howard

HMB-1

Congratulations!

Was very glad to hear about your appointment to Chief of Staff. Wish you lots of good fortune and accomplishments for the balance of President Reagan's term.

Some time ago we wrote back and forth about the sale of the Panama Canal but I believe the job you have undertaken is very important. At any rate please (as an ex-marine) do not recommend the sale of "The Gitmo" or the Guantanamo Naval Base.

My income was reduced in 1986 which is why I had to discontinue sending checks for the Rep Senate + Rep House.

Will you remain on the Board of AT&T? Sincerely, Howard  
Carl L. Mayle